

UKGBC 2022-23 Annual Operating Plan

Together with feedback and input from UKGBC's members, the Strategic Goals 2025 will influence and determine where UKGBC should prioritise its efforts and resources on a year by year basis. The priorities set out below for 2022-23 represent a summary of activities that UKGBC will be undertaking to make progress towards the 2025 Strategic Goals in the year ahead.

Government

OUR STRATEGIC GOALS 2025

Goal 1: UK national and devolved policy frameworks have demonstrably evolved to reflect the critical priorities highlighted by UKGBC.

Goal 2: Local authorities have progressive built environment plans and policies that demonstrate best practice and provide signposts for national policy improvement.

Goal 3: Governments have initiated a progressive sector-wide public estate decarbonisation and procurement plan, to translate the existing targets – including from COP – into delivery.

UKGBC PRIORITIES IN 2022 - 2023

UKGBC's priority initiatives for climate, nature and biodiversity advocacy include:

- A national retrofit campaign for homes
- The UK and devolved planning systems being a fulcrum for the delivery of net zero
- Continued partnership advocacy on new build housing standards
- Key priorities emerging from the Net Zero Whole Life Carbon Roadmap – notably embodied carbon, non-domestic building standards, and commercial retrofit
- A policy push around biodiversity net gain across regulation and the Nature Playbook
- Promoting resilience as a national priority and supporting plans around an adaptation roadmap

UKGBC Scotland will secure and strengthen our placement in relevant key areas of Scottish policy priorities, expanding the membership and developing the UKGBC devolved model.

UKGBC will focus on core activities to support local authorities advancing the housing retrofit agenda including the establishment of a local authority forum, the updating of playbooks and policy maps and the development of area-wide retrofit mobilisation plans.

UKGBC will relaunch its local networks with dedicated policy, events and communications activities.

UKGBC will design a public sector leadership campaign – geared around direct carbon reduction in the existing estate and improved procurement processes around new and regeneration project delivery.

Businesses

OUR STRATEGIC GOALS 2025

Goal 4: Businesses are cultivating leadership mindsets, setting ambitious science-based commitments, and taking practical action to achieve these.

Goal 5: Consistent standards and metrics for built assets have been developed and are in widespread usage, and the cost of carbon is increasingly factored into investment and financing decision-making.

Goal 6: Businesses and professionals throughout the value chain and across the UK are collaborating to identify challenges and solutions, and to define and adopt best practice guidance.

Goal 7: Knowledge, skills, and competencies are increasing in order to accelerate the industry's transformative change.

UKGBC PRIORITIES IN 2022 - 2023

UKGBC will continue to champion the UNFCCC Race to Zero campaign as a recognised Accelerator – encouraging members to join and supporting them on the journey.

UKGBC will deepen its engagement with current and future leaders through high impact leadership programmes, and targeted events and communications. UKGBC will also pilot bespoke leadership sessions for middle managers and engage entry-level professionals.

UKGBC will work on a comprehensive and coordinated set of industry and government engagement activities to support the design, delivery and management of net zero carbon buildings, including:

- Updates and guidance for the NZCB Framework Definition.
- Co-creation and launch of asset specific performance metrics and verification standards for NZCBs.
- Support to the development and launch of a BSI NZCB Standard.

UKGBC will engage professional institutions, industry and national and local government on the Net Zero Whole Life Carbon Roadmap outputs.

UKGBC will convene industry consensus on sector-wide targets for climate resilience, potentially through co-creating a sectoral roadmap for Resilience & Nature.

UKGBC will continue to scale the Advancing Net Zero Programme to focus on embodied and whole life carbon reduction strategies, guidance on corporate commitments and scope 3 reporting, and design and cost evaluation studies. Accounting for the price of carbon will also be a key focus.

UKGBC will also continue to scale the Resilience and Biodiversity Programmes, including improvements to the physical risks reporting framework, and guidance both on financial mechanisms to deliver nature-based solutions and on the widespread delivery of biodiversity and environmental net gain.

UKGBC will continue to identify solutions to built environment sectoral challenges, via specialised sub-sector forums, innovation challenges and the expansion of the solutions library.

UKGBC will continue to develop and deliver a wide and varied range of learning and development opportunities to drive the development of industry knowledge, skills and competencies.

UKGBC will initiate collaborative research into the skills required to deliver on the Net Zero Whole Life Carbon Roadmap and net zero future of the built environment.